

CABINET and ASSEMBLY FORWARD PLAN

August 2024 Edition

Publication Date: 22 July 2024

THE FORWARD PLAN

Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at https://modgov.lbbd.gov.uk/Internet/mgListPlans.aspx?RPId=669&RD=0.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution);
- (ii) Those that involve 'significant' spending or savings;
- (iii) Those that have a significant effect on the community.

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- · the decision-making body or person;

• the date when the decision is due to be made;

Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: democraticservices@lbbd.gov.uk)

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to https://modgov.lbbd.gov.uk/Internet/ieDocHome.aspx?Categories=-14062 and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2024/25:

Edition	Publication date
August 2024 Edition	22 July 2024
September 2024 Edition	16 August 2024
October 2024 Edition	16 September 2024
November 2024 Edition	14 October 2024
December 2024 Edition	11 November 2024
January 2025 Edition	17 December 2024
February 2025 Edition	17 January 2025
March 2025 Edition	17 February 2025
April 2025 Edition	17 March 2025
May 2025 Edition	16 April 2025
June 2025 Edition	16 May 2025

Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: democraticservices@lbbd.gov.uk).

Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting by clicking https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?Cld=180&Year=0 (for items to be considered by the Cabinet) and https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?Cld=179&Year=0 (for items to be considered by the Assembly).

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

Decision taker/	Subject Matter	Open / Private	Relevant Lead Contact
Projected Date		(and reason if	
	Nature of Decision	all / part is to	
		be private)	
Cabinet: 17.9.24	B&D Energy Business Plan 2024-2027 : Community,: Financial	Part Exempt The report /	Neil Pearce, Head of Sustainability & Climate Change
	The Cabinet will be asked to approve the B&D Energy Business Plan 2024-2027.	appendices may contain commercially	(Tel: 020 8227 5733) (neil.pearce@lbbd.gov.uk)
	Wards Directly Affected: All Wards	confidential	
	Additional documents to be considered alongside report:	information.	
Cabinet: 17.9.24	B&D Reside Business Plan 2024-2027 : Community,: Financial	Part Exempt The report /	Rebecca Ellsmore, Strategic Head of Place and Development, IG
	The Cabinet will be asked to approve the Barking and Dagenham Reside Business Plan 2024-2027.	appendices may contain commercially	(rebecca.ellsmore@lbbd.gov.uk)
	Wards Directly Affected: All WardsAdditional documents to be considered alongside report:	confidential information.	
Cabinet: 17.9.24	B&D Trading Partnership Business Plan 2024-2027 : Community,: Financial	Part Exempt The report /	Sarah Ryan, Corporate Investment and Contract Manager
	The Cabinet will be asked to approve the Barking and Dagenham Trading Partnership Business Plan for 2024-2027.	appendices may contain commercially confidential	(sarah.ryan@lbbd.gov.uk)
	Wards Directly Affected: All Wards	information.	
	Additional documents to be considered alongside report:		
Cabinet: 17.9.24	Be First Business Plan 2024-2027 : Community,: Financial	Part Exempt The report /	Rebecca Ellsmore, Strategic Head of Place and Development, IG
	The Cabinet will be asked to approve the Be First Business Plan 2024-2027.	appendices may contain	(rebecca.ellsmore@lbbd.gov.uk)
	Wards Directly Affected: All Wards	commercially	
	Additional documents to be considered alongside report:	confidential information.	

Cabinet: 17.9.24	Revenue Budget and Capital Programme Update - Quarter 1 (April-June) 2024/25 : Financial	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control)
	The Cabinet will be presented with details of the Council's revenue and capital budgets for the first quarter period of 2024/25 and, if necessary, consider proposals for in-year adjustments aimed at achieving an accurate and balanced budget position at the year end.		(nurul.alom@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Cabinet: 17.9.24	Debt Management Performance 2024/25 (Quarter 1) The Cabinet will be presented with a report on debt management performance for the latest quarterly period. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)
Cabinet: 17.9.24	Procurement of Homecare Service The Cabinet will be asked to approve proposals relating to the re-tendering of the Homecare Service, with the intention of lead providers delivering a locality-based model. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Zainab Jalil, Head of Adults' Commissioining (zainab.jalil@lbbd.gov.uk)

Cabinet: 17.9.24	Planning Obligation Supplementary Planning Document: Framework The Planning Obligations Supplementary Planning Document (SPD) provides detailed guidance to the community, developers and planning officers on the Council's approach to Section 106 planning obligations alongside the Community Infrastructure Levy. This SPD will be a material consideration in the determination of planning applications. The Cabinet will be asked to recommend its adoption by the Assembly. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Bronte Smith, Principal Policy Manager (bronte.smith@lbbd.gov.uk)
Cabinet: 17.9.24	Adoption of Barking and Dagenham 2037 Local Plan: Framework The draft Barking and Dagenham Local Plan 2037 sets the housing and planning vision for the Borough up to 2037. Once adopted, it will be given its full weight in the planning application decision making process and, as part of the Development Plan for the area, it will be the starting point for determination of these applications. The Cabinet will be asked to recommend the Assembly to adopt the final Local Plan 2037. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Jen Belford, Planning Policy Manager, Be First (jen.beresford@befirst.london)
Cabinet: 17.9.24	Allocation of Strategic CIL to the Gascoigne Road Highway and Public Realm Improvement Project: Community,: Financial The Cabinet will be asked to approve the allocation of Strategic Community Infrastructure Levy (SCIL) funding to the Gascoigne Road Highway and Public Realm Improvement Project, to address existing safety issues, reduce severance and improve the condition of and access to the public realm in the Gascoigne neighbourhood. • Wards Directly Affected: Gascoigne • Additional documents to be considered alongside report:	Open	Bronte Smith, Principal Policy Manager (bronte.smith@lbbd.gov.uk)

Cabinet: 17.9.24	Contract for Provision of Supported and Semi-Independent Accommodation The Cabinet will be asked to approve proposals to establish an Open Framework, to be reopened every two years up to a maximum of eight years, for the provision of accommodation and support for looked-after young people aged 16 and older (up to a maximum age of 25), with the aim of providing a range of placement provisions that best meet the individual needs of looked-after young people whose needs are often ongoing. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Heather Storey, Head of Commissioning, Children's Care & Support (Tel: 020 8227 2827) (Heather.Storey@lbbd.gov.uk)
Cabinet: 17.9.24	Colne House and Mersea House - External and Internal Fire Safety and Associated Works: Financial The Cabinet will be asked to agree proposals, including the funding source and procurement strategy, for a major external and internal works project for the twin blocks of flats at Colne House and Mersea House, Harts Lane Estate, Barking. Externally the works would comprise of replacement of flammable cladding, replacement doors & windows, replacement of roof coverings and all ancillary works. Internally the works would comprise of new fire doors, extensive compartmentation and fire-stopping works both inside flats and in communal areas and upgrading existing lifts to assist fire-fighters. • Wards Directly Affected: Northbury • Additional documents to be considered alongside report:	Open	Fred Steel, Major Works Manager (Capitalised) (fred.steel@lbbd.gov.uk)

Cabinet: 17.9.24	Land at London Road / North Street, Barking: Financial By Minute 42 (18 October 2022), the Cabinet approved revised terms for the Development Agreement between the Council and Robyna UK Ltd for a residential-led joint development scheme at land at London Road / North Street, Barking. The Cabinet will be asked to approve the way forward for the scheme in view of the current lack of progress. • Wards Directly Affected: Abbey • Additional documents to be considered alongside report:	Fully Exempt The report and appendices include commercially sensitive information	David Harley, Interim Development Director, Be First (Tel: 020 8227 5316)
Cabinet: 17.9.24	Redevelopment of Sebastian Court - Employers Agent Additional Fees The Cabinet will be asked to approve prolongation fees of £23,335 relating to additional costs incurred by the Employers Agent in the finalisation of the residential redevelopment of Sebastain Court project. • Wards Directly Affected: Eastbury • Additional documents to be considered alongside report:	Open	Tim Porter, Delivery Director, Be First (tim.porter@lbbd.gov.uk)
Cabinet: 17.9.24	Woodward Road Redevelopment Project - Extension of Time Claim: Financial The Cabinet will be asked to approve an increase to the development budget for the redevelopment of land at the former Woodward library and surrounding area to deliver 56 affordable homes and a new community space in the sum of £3,399,467, which relates to an Extension of Time claim in accordance with the contractual agreement. • Wards Directly Affected: Goresbrook • Additional documents to be considered alongside report:	Open	Tim Porter, Delivery Director, Be First (tim.porter@lbbd.gov.uk)

Assembly: 2.10.24	Planning Obligation Supplementary Planning Document : Framework	Open	Bronte Smith, Principal Policy Manager
	The Assembly will be recommended to approve the Planning Obligations Supplementary Planning Document (SPD) which will provide detailed guidance to the community, developers and planning officers on the Council's approach to Section 106 planning obligations alongside the Community Infrastructure Levy, and shall be a material consideration in the determination of planning applications.		(bronte.smith@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Assembly: 2.10.24	Adoption of Barking and Dagenham 2037 Local Plan: Framework The Assembly will be recommended to adopt the Barking and Dagenham Local Plan 2037, which sets the housing and planning vision for the Borough up to 2037 and, once adopted, will give full weight in the planning application decision making process.	Open	Jen Belford, Planning Policy Manager, Be First (jen.beresford@befirst.london)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Cabinet: 15.10.24	Be First Projects 2024/25 - Progress Report : Financial The Cabinet will be presented with an update on current projects within the	Part Exempt The report / appendices	Tim Porter, Delivery Director, Be First
	Be First Business Plan for 2024/25 and, if necessary, asked to agree proposed revisions to project parameters and/or funding issues.	may contain commercially confidential	(tim.porter@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 	information	

Cabinet: 15.10.24	Culture and Heritage Strategy : Community,: Financial	Open	Ann Marie Pena, Head of Culture
	The Cabinet will be asked to approve a new, combined Culture and Heritage Strategy for the Borough.		(AnnMarie.Pena@lbbd.gov.uk)
	Wards Directly Affected: All Wards Additional decuments to be considered alongside reports Equality Impact.		
	 Additional documents to be considered alongside report: Equality Impact Assessment 		
Cabinet: 12.11.24	Revenue Budget and Capital Programme Update - Quarter 2 (April-September) 2024/25 : Financial	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control)
	The Cabinet will be presented with details of the Council's revenue and capital budgets for the second quarter period of 2024/25 and, if necessary, consider proposals for in-year adjustments aimed at achieving an accurate and balanced budget position at the year end.		(nurul.alom@lbbd.gov.uk)
	Wards Directly Affected: All Wards		
	Additional documents to be considered alongside report:		
Cabinet: 12.11.24	Budget Strategy 2025/26 to 2027/28 All Issue Categories	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), Jo
	The Cabinet will be presented with a progress report on the budget setting process for 2025/26 and beyond and asked to consider appropriate proposals		Moore, Interim Strategic Director, Resources
	that would assist the Council in setting a balanced budget.		Resources
	Wards Directly Affected: All Wards		(nurul.alom@lbbd.gov.uk), (jo.moore@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		(Jo.Hioore@ibbd.gov.dk)

Cabinet: 12.11.24	Annual Education Performance Review 2023/24 and BDSIP Business Plan 2024-2027 The Cabinet will be presented with a summary of school and educational performance for the 2023/24 academic year, alongside an update on the Education and Participation Strategy and priorities for the coming year as well as the B&D School Improvement Partnership Business Plan for 2024-2027. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report: Education Performance Dataset 2023/24 B&D School Improvement Partnership Business Plan 2024-2027	Open	Natasha Cock, Education Strategy, Comm. & Intel. Lead (Tel: 020 8227 2463) (natasha.cock@lbbd.gov.uk)
Cabinet: 12.11.24	Treasury Management and Investment and Acquisition Strategies 2024/25 Mid-Year Review: Financial The Cabinet will be presented with a mid-year review of the Council's treasury management activities and Investment and Acquisition Strategy for 2024/25, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the strategies. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), David Dickinson, Investment Manager (Tel: 020 8227 2722) (nurul.alom@lbbd.gov.uk), (david.dickinson@lbbd.gov.uk)
Assembly: 20.11.24	Adoption and Corporate Parenting Annual Reports 2023/24 The Assembly will be presented with the Council's Adoption and Corporate Parenting Annual Reports for 2023/24. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	April Bald, Operational Director, Children's Care and Support, Joanne Tarbutt, Head of Service, Corporate Parenting & Permanence (Tel: 0208 227 5807) (april.bald@lbbd.gov.uk), (joanne.tarbutt@lbbd.gov.uk)

Assembly: 20.11.24	Treasury Management and Investment and Acquisition Strategies 2024/25 Mid-Year Review: Financial The Assembly will be presented with a mid-year review of the Council's treasury management activities and Investment and Acquisition Strategy for 2024/25, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the strategies. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), David Dickinson, Investment Manager (Tel: 020 8227 2722) (nurul.alom@lbbd.gov.uk), (david.dickinson@lbbd.gov.uk)
Cabinet: 10.12.24	Debt Management Performance 2024/25 (Quarter 2) The Cabinet will be presented with a report on debt management performance for the latest quarterly period. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)
Cabinet: 10.12.24	School Place Planning and Capital Investment Update: Community,: Financial The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Andrew Carr, Group Manager, School Investment (Tel: 020 8227 2254) (andrew.carr@lbbd.gov.uk)
Cabinet: 21.1.25	Corporate Plan 2023-2026 - Outcomes Framework Performance Report Q1 and Q2 2024/25 The Cabinet will be presented with an update on the 54 corporate performance framework outcome measures for the latest quarterly periods. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Richard Caton, Head of Strategy & Performance (richard.caton@lbbd.gov.uk)

Cabinet: 21.1.25	Dedicated Schools Budget and School Funding Formula 2025/26: Community,: Financial The Cabinet will be provided with an update on the school funding position and asked to approve the Dedicated Schools Budget (DSB) strategy and the local school funding formula for 2025/26. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Jane Hargreaves, Commissioning Director, Education, Nurul Alom, Head of Finance (MTFS and Budgetary Control) (Tel: 020 8227 2686), (jane.hargreaves@lbbd.gov.uk), (nurul.alom@lbbd.gov.uk)
Cabinet: 21.1.25	Council Tax Support Scheme 2025/26: Community,: Financial The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2025/26. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Donna Radley, Head of Welfare (donna.radley@lbbd.gov.uk)
Cabinet: 21.1.25	Calculation and Setting of the Council Tax Base 2025/26 The Cabinet will be asked to agree the Council Tax Base for 2025/26, as part of the process for setting the annual level of Council Tax. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), Joanne Nacey, Interim Chief Accountant (nurul.alom@lbbd.gov.uk), (joanne.nacey@lbbd.gov.uk)
Cabinet: 21.1.25	HRA Budget and Rent Setting for 2025/26 and 30-Year Business Plan: Community,: Financial The Cabinet will be asked to consider the Housing Revenue Account (HRA) budget and rent levels for Council properties for 2025/26 and also to approve the rolling 30-year HRA Business Plan setting out how the Council intends to fund its stock investment, estate regeneration and new build plans. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Thomas Hart, Head of Home Ownership & Business Improvement, Nurul Alom, Head of Finance (MTFS and Budgetary Control) (Tel: 020 8227 5726), (thomas.hart@lbbd.gov.uk), (nurul.alom@lbbd.gov.uk)

Assembly: 29.1.25	Council Tax Support Scheme 2025/26 : Community,: Financial	Open	Donna Radley, Head of Welfare
	The Assembly will be asked to adopt the Council Tax Support Scheme for 2025/26.		(donna.radley@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Assembly: 29.1.25	BAD Youth Forum Annual Report 2024 [Annual Item] The Assembly will receive a presentation on the work and achievements of the Barking and Dagenham (BAD) Youth Forum and the Young Mayor during 2024. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Erik Stein, Head of Participation, Opportunity and Wellbeing (Tel: 020 8227 3163) (Erik.Stein@lbbd.gov.uk)
Cabinet: 17.2.25	Revenue Budget and Capital Programme Update - Quarter 3 (April-December) 2024/25 : Financial The Cabinet will be presented with details of the Council's revenue and capital budgets for the third quarter period of 2024/25 and, if necessary, consider proposals for in-year adjustments aimed at achieving an accurate and balanced budget position at the year end. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control) (nurul.alom@lbbd.gov.uk)
Cabinet: 17.2.25	Fees and Charges 2025/26: Community,: Financial [Annual Item] The Cabinet will be asked to consider and approve the proposed fees and charges for Council services for 2025/26. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Sandra Pillinger, Group Accountant, Nurul Alom, Head of Finance (MTFS and Budgetary Control) (sandra.pillinger@lbbd.gov.uk), (nurul.alom@lbbd.gov.uk)

Cabinet: 17.2.25	Budget Framework 2025/26 and Medium Term Financial Strategy 2025/26 - 2027/28 : Framework [Annual Item] The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of: - the revised Revenue Estimates for 2024/25; - the base Revenue Estimates for 2025/26; - the level of Council Tax for 2025/26; - the Capital Programme for 2025/26 to 2027/28; - the Medium Term Financial Strategy for 2025/26 to 2027/28 • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), Jo Moore, Interim Strategic Director, Resources (nurul.alom@lbbd.gov.uk), (jo.moore@lbbd.gov.uk)
Cabinet: 17.2.25	Treasury Management Strategy Statement 2025/26 and Capital Strategy 2025/26 to 2027/28: Framework [Annual Item] The Cabinet will be asked to recommend the Assembly to approve the annual Treasury Management Strategy Statement for 2025/26 and the Capital Strategy 2025/26 to 2027/28, including the Council's Prudential Indicators. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	David Dickinson, Investment Manager, Jo Moore, Interim Strategic Director, Resources (Tel: 020 8227 2722), (david.dickinson@lbbd.gov.uk), (jo.moore@lbbd.gov.uk)
Cabinet: 17.2.25	Pay Policy Statement 2025/26 [Annual Item] The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2025/26, in line with the requirements of the Localism Act 2011. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Iain Marshall, HRIS & Change Manager, Fiona Taylor, Chief Executive (Tel: 020 8227 2951) (iain.marshall@lbbd.gov.uk), (fiona.taylor@lbbd.gov.uk)

Assembly: 26.2.25	Budget Framework 2025/26 and Medium Term Financial Strategy 2025/26 - 2027/28 : Framework [Annual Item] The Assembly will be asked to approve the following: - the revised Revenue Estimates for 2024/25; - the base Revenue Estimates for 2025/26; - the level of Council Tax for 2025/26; - the Capital Programme for 2025/26 to 2027/28; - the Medium Term Financial Strategy for 2025/26 to 2027/28 • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control), Jo Moore, Interim Strategic Director, Resources (nurul.alom@lbbd.gov.uk), (jo.moore@lbbd.gov.uk)
Assembly: 26.2.25	Treasury Management Strategy Statement 2025/26 and Capital Strategy 2025/26 to 2027/28: Framework [Annual Item] The Assembly will be asked to approve the annual Treasury Management Strategy Statement for 2025/26 and the Capital Strategy 2025/26 to 2027/28, including the Council's Prudential Indicators. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	David Dickinson, Investment Manager, Jo Moore, Interim Strategic Director, Resources (Tel: 020 8227 2722), (david.dickinson@lbbd.gov.uk), (jo.moore@lbbd.gov.uk)
Assembly: 26.2.25	Pay Policy Statement 2025/26 [Annual Item] The Assembly will be recommended to approve the Council's Pay Policy Statement for 2025/26, in line with the requirements of the Localism Act 2011. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	lain Marshall, HRIS & Change Manager, Fiona Taylor, Chief Executive (Tel: 020 8227 2951) (iain.marshall@lbbd.gov.uk), (fiona.taylor@lbbd.gov.uk)
Cabinet: 18.3.25	Debt Management Performance 2024/25 (Quarter 3) The Cabinet will be presented with a report on debt management performance for the latest quarterly period. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)

Cabinet: 18.3.25	Be First Business Plan 2025-2028 : Community,: Financial	Part Exempt The report /	Rebecca Ellsmore, Strategic Head of Place and Development, IG
	The Cabinet will be asked to approve the Be First Business Plan for 2025-2028.	appendices may contain commercially	(rebecca.ellsmore@lbbd.gov.uk)
	Wards Directly Affected: All Wards	confidential	
	Additional documents to be considered alongside report:	information	
Cabinet: 18.3.25	B&D Energy Business Plan 2025-2028 : Community,: Financial	Part Exempt The report /	Neil Pearce, Head of Sustainability & Climate Change
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	Wards Directly Affected: All Wards	information	
	Additional documents to be considered alongside report:		

Assembly: 14.5.25	Appointments to the Political Structure and Other Bodies 2025/26 The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2025/26 municipal year. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Alan Dawson, Head of Governance & Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)
Assembly: 14.5.25	Members' Allowances Scheme 2025/26 : Financial The Assembly will be asked to approve the Members' Allowances Scheme for the 2025/26 municipal year. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Alan Dawson, Head of Governance & Electoral Services, Fiona Taylor, Chief Executive (Tel: 020 8227 2348), (Tel: 020 8227 2951) (alan.dawson@lbbd.gov.uk), (fiona.taylor@lbbd.gov.uk)
Assembly: 14.5.25	Children's Care and Support Self-Evaluation 2024 The Assembly will receive a summary and presentation on the Council's annual Children's Care and Support Self-Evaluation, highlighting the key messages and outcomes. • Wards Directly Affected: Not Applicable • Additional documents to be considered alongside report:	Open	Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)
Cabinet: 17.6.25	Debt Management Performance 2024/25 (Quarter 4) The Cabinet will be presented with a report on debt management performance for the latest quarterly period. • Wards Directly Affected: All Wards • Additional documents to be considered alongside report:	Open	Stuart Kirby, Revenues Manager (stuart.kirby@lbbd.gov.uk)

Cabinet: 17.6.25	School Place Planning and Capital Investment Update : Community,: Financial	Open	Andrew Carr, Group Manager, School Investment (Tel: 020 8227 2254)
	The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals.		(andrew.carr@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Cabinet: 17.6.25	Treasury Management Annual Report 2024/25	Open	David Dickinson, Investment Manager
	The Cabinet will be asked to recommend the Assembly to approve the Council's Treasury Management Annual Report for 2024/25, including the actual Prudential and Treasury Indicators.		(Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Cabinet: 17.6.25	Revenue and Capital Outturn for the 2024/25 Financial Year : Financial [Annual Item]	Open	Nurul Alom, Head of Finance (MTFS and Budgetary Control)
	The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2024/25 and, if necessary, any appropriate in-year budget adjustments.		(nurul.alom@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		
Cabinet: 17.6.25	Social Value in Procurement - Impact Report 2024/25 [Annual Item]	Open	Faye Elliott, Social Value Coordinator
	The Cabinet will be presented with an update on the impact of Social Value in respect of the Council's procurement and commissioning arrangements during 2024/25 following the introduction of the new policy and toolkit in October 2020.		(faye.elliott@lbbd.gov.uk)
	 Wards Directly Affected: Not Applicable Additional documents to be considered alongside report: 		

Cabinet: Not before 30.6.25	Corporate Plan 2023-2026 - Outcomes Framework Performance Report Q3 and Q4 2024/25	Open	Richard Caton, Head of Strategy & Performance
00.0.20	The Cabinet will be presented with an update on the 54 corporate performance framework outcome measures for the latest quarterly periods.		(richard.caton@lbbd.gov.uk)
	 Wards Directly Affected: Not Applicable Additional documents to be considered alongside report: 		
Assembly: Not before 30.6.25	Treasury Management Annual Report 2024/25 The Assembly will be recommended to approve the Council's Treasury Management Annual Report for 2024/25, including the actual Prudential and Treasury Indicators.	Open	David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)
	 Wards Directly Affected: All Wards Additional documents to be considered alongside report: 		

Membership of Decision-making Bodies

Cabinet:

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership & Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Growth & Core Services

Councillor Sade Bright, Cabinet Member for Employment, Skills & Aspiration

Councillor Cameron Geddes, Cabinet Member for Regeneration & Economic Development

Councillor Syed Ghani, Cabinet Member for Enforcement & Community Safety

Councillor Kashif Haroon, Cabinet Member for Public Realm & Climate Change

Councillor Jane Jones. Cabinet Member for Children's Social Care & Disabilities

Councillor Elizabeth Kangethe, Cabinet Member for Educational Attainment & School Improvement

Councillor Maureen Worby, Cabinet Member for Adult Social Care & Health Integration

Councillor John Dulwich, Deputy Cabinet Member for Performance & Data Insight

Councillor Simon Perry, Deputy Cabinet Member for Co-Production

Assembly:

All 51 elected members of the Council